

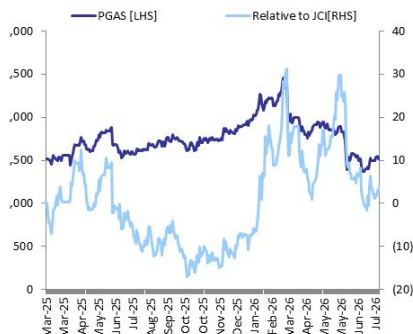
Buy

(Reinitiated)

Tactical (3M): N

Last Price (Rp)	1,530
Target Price (Rp)	1,900
Previous TP (Rp)	N/A
Upside/Downside	+24.2%
No. of Shares (mn)	24,242
Mkt Cap (Rpbn/US\$m)	37,090/2,060
Avg, Daily T/O (Rpbn/US\$m)	84.4/4.7
Free Float (%)	43.0
Major Shareholder (%)	
Pertamina Persero	59.7
Blackrock	2.2
EPS Consensus (US\$cents)	
	2026F 2027F 2028F
BRIDS	1.0 1.0 1.1
Consensus	1.2 1.3 1.4
BRIDS/Cons (%)	(15.3) (20.3) (18.6)

PGAS relative to JCI Index



Source: Bloomberg

Perusahaan Gas Negara (PGAS IJ)

Improving Earnings Outlook, Manageable LNG Price Reform Impact; Reinitiate Coverage with Buy

- PGAS operational performance improved in 2Q26, with gas trading vol. recovering to c.865 BBTUD in 2Q26 vs. 777 BBTUD in 1Q26.
- We believe LNG price reform poses manageable downside risk; final burden-sharing terms remain the key earnings catalyst.
- Reinitiate coverage with Buy rating and TP of Rp1,900; attractive valuation and improving operations outweigh near-term risk.

Improving Operational Performance; Earnings on the Recovery Path

PGAS' operations rebounded in 2Q26 after a softer 1Q26, with gas trading volume recovering to 865 BBTUD from 777 BBTUD. We forecast net profit to recover to US\$247mn in FY26F (+15% y-y) and US\$251mn in FY27F (+2% y-y), driven by improving LNG regasification despite a narrower gas spread. We see three key earnings drivers: 1) higher LNG regasification lifting SSWJ transmission throughput to 1,625–1,641 mmscfd in FY26–27F, 2) industrial customer additions and Jargas expansion supporting distribution volume growth to 913 mmscfd by FY27F, and 3) incremental fee-based contributions from the Cikamplung oil pipeline.

LNG Price Reform: Manageable Earnings Impact.

The government's proposal to cut industrial LNG prices to US\$13/MMBtu has raised concerns over PGAS' earnings outlook, but management clarified this reflects a cost redistribution across the LNG value chain rather than a price cut absorbed solely by PGAS, while maintaining its targeted trading margin of US\$1.65–1.85/MMBtu. Under our price-cap scenario, assuming PGAS absorbs 30% of the burden for six months in FY26F, we estimate gross profit would decline by US\$17.6mn versus our no-price-cap scenario, equivalent to 3.9% of FY26F net profit and implying around 3.0% downside to our target price. (See Exh 7-9). A full 12 months, full-burden scenario could cut net income by around 26%, making negotiation outcomes the key swing factor.

Reinitiate coverage with Buy rating and TP Rp1,900

We reinitiate coverage with Buy rating and TP of Rp1,900, based on 2.2x FY26F EV/EBITDA (-1SD to 5-year mean). We believe the market has largely priced in the proposed LNG price reform, with PGAS currently trading at just 1.8x FY26F EV/EBITDA, around 18% below its long-term mean. Our FY26F forecast does not incorporate any burden-sharing assumptions, as the implementation mechanism remains subject to further government clarification and issuance of a follow-up Kepmen. Our constructive view is supported by recovering gas volumes, improving LNG regasification utilization, and continued downstream infrastructure expansion, while key risks include a more burdensome sharing mechanism, weaker industrial gas demand, lower transmission throughput and project execution delays.

Key Financials

Year to 31 Dec	2024A	2025A	2026F	2027F	2028F
Revenue (US\$m)	3,789	3,976	3,839	4,010	4,199
EBITDA (US\$m)	901	931	869	891	934
EBITDA Growth (%)	(6.4)	3.4	(6.7)	2.6	4.8
Net Profit (US\$m)	339	215	246	251	276
EPS (US\$cents)	1.4	0.9	1.0	1.0	1.1
EPS Growth (%)	22.1	(36.6)	14.4	2.0	10.0
Dividend yield (%)	10.9	13.3	8.4	9.7	9.9
PER (x)	6.0	9.5	8.3	8.1	7.4
EV/EBITDA (x)	2.1	1.9	1.8	1.6	1.3

Source: PGAS, BRIDS Estimates

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1H26 Operational Update: Recovery Momentum Understated by Consensus

PGAS operational performance improved significantly throughout 2Q26 following a softer 1Q26 that was mainly affected by temporary supply disruptions, including HCML maintenance and the reallocation of JTB gas. Gas trading volumes recovered from 777 BBTUD in 1Q26 to an average of c.865 BBTUD in 2Q26, with June reaching 864 BBTUD, reflecting a gradual normalization in gas availability. Meanwhile, transmission throughput remained resilient at 1,615 MMSCFD ytd Jun26, effectively in line with management's FY26 guidance, highlighting the operational flexibility of the SSWJ network despite continued domestic supply constraints. We forecast FY26 gas trading of 869 BBTUD, slightly below management's 877 BBTUD target, as we remain cautious on domestic gas availability despite improving operational momentum.

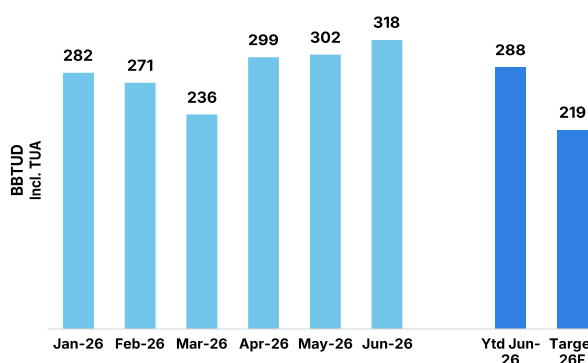
Exhibit 1. Regasification Outperforms While Gas Trading Recovery Continues

Metrics	1Q26 Avg	2Q26 Avg	q-q	1H26	Our 26F Target	Mgmt. 26F Target	A/F	A/Mgmt.
Gas Trading	777	865	11.3%	821	869	877	-5.5%	-6.4%
Transmission	1,539	1,690	9.8%	1,615	1,625	1,620	-0.6%	-0.3%
Regasification	263	313	19.0%	288	241	219	19.5%	31.5%

Source: PGAS, BRIDS Estimates

Beyond the recovery in gas trading, we believe the stronger operational story lies in PGAS' accelerating LNG integration. Regasification volume reached 288 BBTUD in 1H26, ~32% above management's FY26F guidance, confirming that LNG is increasingly replacing declining domestic pipeline gas as an important source of supply. This trend is consistent with our observations during the Pagardewa site visit, where management highlighted the growing role of the SSWJ network in integrating LNG from Lampung FSRU to maintain transmission reliability. Accordingly, we forecast FY26F regasification of 241 BBTUD and transmission volume of 1,625 MMSCFD, reflecting our expectation that higher LNG utilization will continue supporting network throughput even as domestic gas production gradually declines.

Exhibit 2. Regasification Volume Trend Jan-Jun 2026

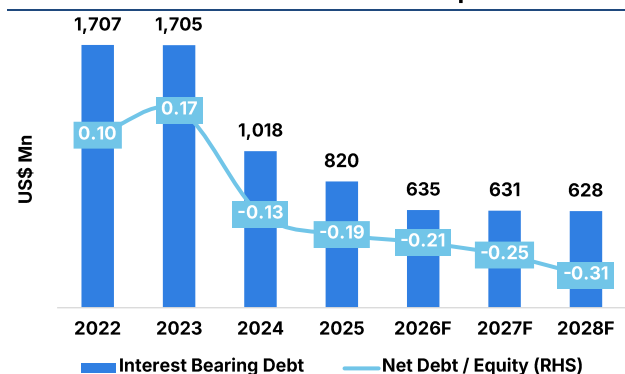


Source: PGAS

Balance sheet remains resilient while sustaining shareholder returns

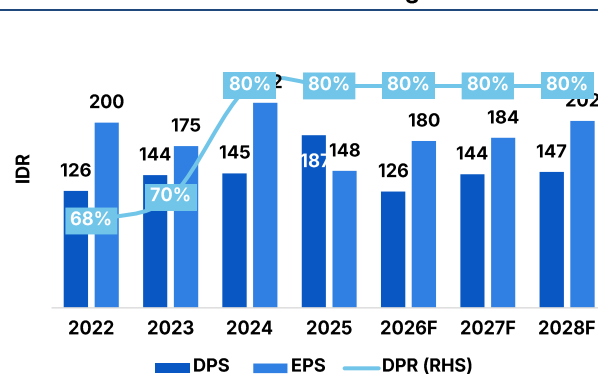
PGAS is expected to maintain healthy net cash position throughout FY26-28F, with net cash projected to improve from US\$820 Mn in FY25 to US\$628 Mn despite a US\$353 Mn FY26F capex program. We expect strong operating cash flow to support both organic expansion and a sustainable ~70-80% dividend payout.

Exhibit 3. PGAS still maintain net cash position



Source: PGAS

Exhibit 4. PGAS Dividend and Earnings Trend



Source: PGAS

Strategic projects reinforce medium-term earnings visibility

Mgmt. continues prioritizing downstream and midstream investments to strengthen recurring fee-based earnings. Key projects include the Cikampek–Plumpang oil pipeline (targeted for 3Q27F), the Teluk Lamong LNG storage terminal (2Q28F), expansion of the city gas (Jargas) network across seven provinces, and the Pagardewa biomethane injection facility (2Q26F). Meanwhile, management continues evaluating strategic options for Saka Energi as part of Pertamina's and Danantara's portfolio streamlining initiative. Any potential monetization could further strengthen PGAS' balance sheet while sharpening its focus on gas infrastructure and downstream operations.

Exhibit 5. Strategic Projects Update

Category	Oil Pipeline Cikampek–Plumpang	LNG Tank Terminal Teluk Lamong	City Gas Network (Annual)	Injection Point Biomethane
Location	Cikampek–Plumpang, West Java	Teluk Lamong, East Java	7 Provinces, 11 Cities	Pagardewa, South Sumatra
Product & Capacity	Oil Pipeline 16" – 96 Km (79.8 thousand BOPD)	Flat Bottom LNG Tank (30 BBTUD)	±150 Km Additional City Gas Pipeline	Injection Point Facility (1.2 BBTUD)
Estimated Capex (Total)	US\$90 Mn (multi years)	US\$45.3 Mn (multi years)	Total 2026: US\$17.9 Mn	US\$4.8 Mn (multi years)
2026 Capex	US\$46.8 Mn	US\$6.5 Mn	US\$17.9 Mn	US\$2.7 Mn
Realization	US\$5.0 Mn	US\$5.0 Mn	US\$2.2 Mn	US\$0.02 Mn
Progress	47.30%	0.90%	16,254 Potential Households; 92 km Pipe Connection	42.10%
Target	3Q27F Commissioning	2Q28F Commissioning	50,000 Potential Households	2Q26F Commissioning

Source: BRIDS Estimate

Earnings Outlook

We forecast PGAS net profit to recover to US\$247mn in FY26F (+15% y-y) supported by stronger gas transmission volumes and improving LNG regasification activity despite a narrower gas spread. We see three key earnings drivers: 1) higher LNG regasification lifting SSWJ transmission throughput to 1,625–1,641 mmscfd in FY26–27F, 2) industrial customer additions and Jargas expansion supporting distribution volume growth to 913 mmscfd by FY27F, and 3) incremental fee-based contributions from the Pagardewa biomethane project, Cikamplung oil pipeline, and Teluk Lamong LNG terminal.

Exhibit 6. Financial and Operational Forecast Summary

Forecast Summary	2024A	2025A	2026F	2027F	2028F
Financial Highlight (US\$Mn)					
Revenue	3,789	3,976	3,839	4,010	4,199
Gross Profit	757	698	609	637	671
EBITDA	901	931	867	890	932
Operating Profit	523	520	444	462	484
Net Profit	339	215	247	252	277
Margin					
GPM	20.0%	17.6%	15.9%	15.9%	16.0%
EBITDA Margin	23.8%	23.4%	22.6%	22.2%	22.2%
OPM	13.8%	13.1%	11.6%	11.5%	11.5%
NPM	9.0%	5.4%	6.4%	6.3%	6.6%
Revenue Per Segment (US\$Mn)					
Distribution	2,520	2,773	2,793	2,956	3,129
<i>% growth</i>	-2%	10%	1%	6%	6%
<i>% portion</i>	67%	70%	73%	74%	75%
Transmission	251	250	260	270	281
<i>% growth</i>	17%	0%	4%	4%	4%
<i>% portion</i>	7%	6%	7%	7%	7%
Oil and Gas	355	270	294	288	282
<i>% growth</i>	-18%	-24%	9%	-2%	-2%
<i>% portion</i>	9%	7%	8%	7%	7%
Others	664	684	492	495	507
<i>% growth</i>	56%	3%	-28%	1%	2%
<i>% portion</i>	18%	17%	13%	12%	12%
Operational Highlights					
Sales Volume					
Distribution Volume (mmscfd)	852	836	869	913	959
Transmission Volume (mmscfd)	1,543	1,609	1,625	1,641	1,658
Average Selling Price					
Distribution ASP (US\$/mcf)	8.10	9.09	8.80	8.87	8.94
Transmission Fee (US\$/mcf)	0.45	0.43	0.44	0.45	0.46
Blended Gas Price (US\$/mmbtu)	8.10	9.09	8.80	8.87	8.94
Blended Gas Cost (US\$/mmbtu)	5.85	6.93	7.00	7.07	7.14
Gas Spread from Pipeline (US\$/mmbtu)	2.25	2.15	1.80	1.80	1.80

Source: PGAS, BRIDS Estimate

LNG Price Reform: Earnings Risk Appears Manageable Under Burden-Sharing Mechanism

The government's proposal to cap industrial LNG prices at US\$13/MMBtu has become a key concern for PGAS' earnings outlook. However, based on our discussion with mgmt., the policy should not be interpreted as a direct price cut entirely by PGAS, but rather as a cost redistribution across the LNG value chain, including upstream suppliers, liquefaction, regasification, transportation, and distribution. Management reiterated that the company has no intention of supplying LNG below its targeted trading margin of US\$1.65–1.85/MMBtu, with implementation remaining subject to ongoing negotiations between the government, upstream suppliers, and DSLNG. Consequently, we believe the key earnings variable is not the US\$13 selling price itself, but the proportion of cost reduction ultimately allocated to PGAS.

Under our price-cap scenario, assuming PGAS absorbs 30% of the burden for six months in FY26F, we estimate gross profit would decline by US\$17.6mn versus our no-price-cap scenario, equivalent to 3.9% of FY26F net profit and 2.0% of EBITDA, implying around 3.0% downside to our target price. We view this as manageable given improving gas trading and regasification volumes. At the downside end, a full-year scenario with PGAS absorbing the entire burden could reduce FY26F net profit by around 26%, making the final burden allocation and implementation period the key earnings swing factors.

Exhibit 7. Net Income Sensitivity under LNG Price Reform

How the sensitivity for Net Income 2026F				
% Burden Sharing	Duration (Months)			
	3	6	9	12
0%	0.0%	0.0%	0.0%	0.0%
10%	-0.7%	-1.3%	-2.0%	-2.6%
20%	-1.3%	-2.6%	-3.9%	-5.2%
30%	-2.0%	-3.9%	-5.9%	-7.8%
50%	-3.3%	-6.5%	-9.8%	-13.1%
75%	-4.9%	-9.8%	-14.7%	-19.6%
100%	-6.5%	-13.1%	-19.6%	-26.2%

Source: PGAS, BRIDS Estimates

Exhibit 8. EBITDA Sensitivity under LNG Price Reform

How the sensitivity for EBITDA 2026F				
% Burden Sharing	Duration (Months)			
	3	6	9	12
0%	0.0%	0.0%	0.0%	0.0%
10%	-0.3%	-0.7%	-1.0%	-1.4%
20%	-0.7%	-1.4%	-2.0%	-2.7%
30%	-1.0%	-2.0%	-3.0%	-4.1%
50%	-1.7%	-3.4%	-5.1%	-6.8%
75%	-2.5%	-5.1%	-7.6%	-10.1%
100%	-3.4%	-6.8%	-10.1%	-13.5%

Source: PGAS, BRIDS Estimates

Exhibit 9. Target Price Sensitivity under LNG Price Reform

How the sensitivity for Target Price 2026F				
% Burden Sharing	Duration (Months)			
	3	6	9	12
0%	0.0%	0.0%	0.0%	0.0%
10%	-0.3%	-0.5%	-0.8%	-1.0%
20%	-0.5%	-1.0%	-1.5%	-2.0%
30%	-0.8%	-1.5%	-2.3%	-3.0%
50%	-1.3%	-2.5%	-3.8%	-5.0%
75%	-1.9%	-3.8%	-5.6%	-7.5%
100%	-2.5%	-5.0%	-7.5%	-10.0%

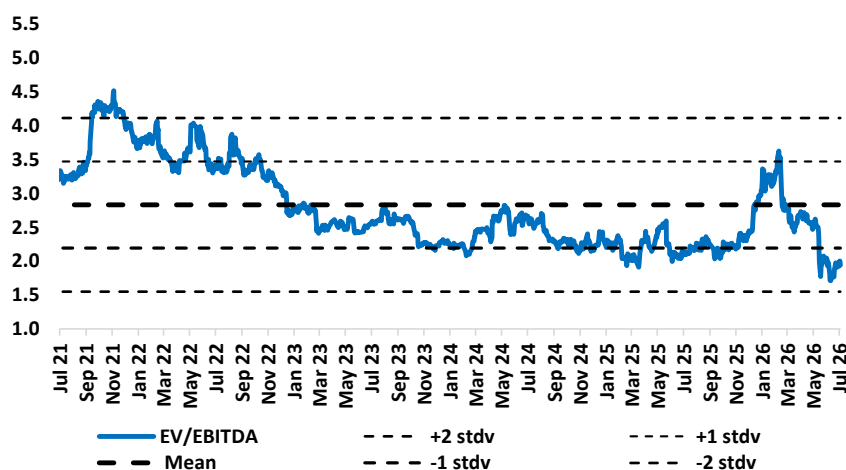
Source: PGAS, BRIDS Estimates

Valuation and Rating

We reinitiate our coverage on PGAS with Buy rating and target price of Rp1,900, derived using a 2.2x FY26F EV/EBITDA (-1SD to 5-year mean). Despite recent concerns surrounding the government's proposed LNG price reform, we believe the market has largely priced in the policy uncertainty, with PGAS currently trading near 1.8x FY26F EV/EBITDA, approximately 18% below its long-term mean. We view the current valuation as attractive, supported by improving earnings visibility, stronger LNG integration, and resilient transmission earnings.

Our valuation incorporates conservative assumptions, including FY26 gas distribution volume of 869 BBTUD, transmission throughput of 1,625 MMSCFD, and regasification volume of 241 BBTUD, and a 30% burden-sharing assumption during 2H26. Our FY26F forecast does not incorporate any LNG burden-sharing assumptions, as the implementation mechanism remains subject to further government clarification and issuance of a follow-up Kepmen. To illustrate the potential downside, we provide sensitivity analysis under various burden-sharing and implementation-duration scenarios (Exh 7-8). We continue to believe PGAS' improving operating momentum supports earnings recovery and our TP of Rp1,900.

Exhibit 10. EV/EBITDA Valuation



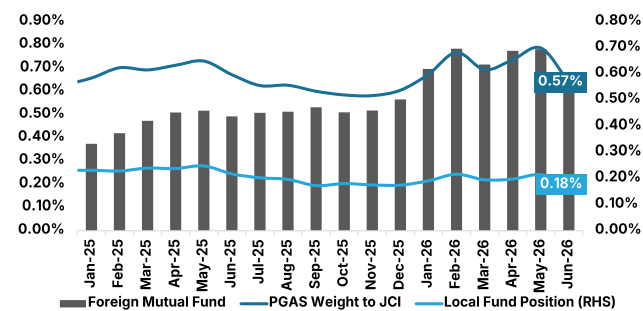
Source: Bloomberg, BRIDS Estimates

Exhibit 11. Peers's comparables

Ticker	Company	Mkt.Cap (USD mn.)	PE		EV/EBITDA		ROA		ROE	
			26F	27F	26F	27F	26F	27F	26F	27F
PGAS IJ	PERUSAHAAN GAS NEGARA	2,048	7.1	6.5	2.3	2.0	4.7	4.8	10.3	10.4
	Domestic Average		7.1	6.5	2.3	2.0	4.7	4.8	10.3	10.4
2688 HK	ENN ENERGY HOLDINGS LTD	6,319	6.8	6.6	5.1	4.8	5.7	5.8	12.4	12.0
384 HK	CHINA GAS HOLDINGS LTD	4,085	10.5	11.0	9.8	10.0	2.0	1.9	5.4	5.0
1193 HK	CHINA RESOURCES GAS GROUP LT	4,721	10.2	9.7	7.0	6.6	2.7	2.8	7.9	8.0
1083 HK	TOWNGAS SMART ENERGY CO LTD	1,630	7.9	7.5	7.1	6.8	3.1	3.2	5.9	5.9
3 HK	HONG KONG & CHINA GAS	16,609	21.9	21.3	15.8	15.5	3.5	3.6	10.0	10.4
600803 CH	ENN NATURAL GAS CO LTD-A	7,867	9.9	9.0	6.2	5.5	3.7	4.3	20.6	21.0
PTG MK	PETRONAS GAS BHD	8,416	18.8	18.2	9.6	9.4	9.0	9.0	12.9	13.1
IGL IN	INDRAPRASTHA GAS LTD	2,170	12.5	11.8	9.7	8.7	9.5	10.7	15.7	15.5
	Regional Average		12.3	11.9	8.7	8.4	4.2	4.4	10.7	10.8
TRP CN	TC ENERGY CORP	73,672	27.3	25.2	15.1	14.7	3.1	3.2	14.1	14.4
KMI US	KINDER MORGAN INC	73,173	22.0	21.6	11.9	11.8	3.7	3.9	10.7	11.0
WMB US	WILLIAMS COS INC	90,491	31.4	28.7	15.0	13.9	4.1	4.8	20.2	22.2
OKE US	ONEOK INC	58,694	16.5	15.1	10.9	10.4	N/A	N/A	15.6	17.1
SRE US	SEMPRA	60,780	18.2	16.8	17.5	17.8	3.4	3.6	9.3	9.2
NFG US	NATIONAL FUEL GAS CO	7,839	11.2	10.6	N/A	N/A	7.3	5.8	19.7	16.1
LNG US	CHENIERE ENERGY INC	56,520	131.7	16.8	10.6	10.5	N/A	N/A	36.4	67.0
	Global Average		36.9	19.3	13.5	13.2	N/A	N/A	18.0	22.4
Average.			23.4	15.0	10.3	10.0	4.3	4.3	14.1	16.2

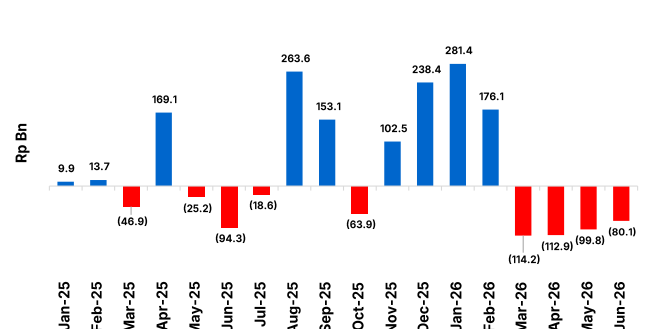
Source: Bloomberg, BRIDS

Exhibit 12. PGAS foreign fund positioning



Source: KSEI, BRIDS

Exhibit 13. PGAS monthly foreign flow (Rpbn)



Source: IDX, Bloomberg, BRIDS

Pagardewa Station: The Strategic Compression Hub Behind SSWJ Deliverability

As part of PGAS' investor site visit on 21 July 2026, we visited the Pagardewa Gas Station in Muara Enim, South Sumatra, one of the most strategic assets within the South Sumatra–West Java (SSWJ) transmission network. Our key takeaway is that Pagardewa should not be viewed merely as a compressor station, but rather as a **mixing point, pressure boosting hub, and transmission bottleneck** that determines the overall deliverability of gas from South Sumatra to key demand centres in Java. This role has become increasingly important as domestic gas production from mature fields continues to decline, requiring PGAS to operate a more flexible transmission system capable of integrating gas from multiple supply sources, including LNG regasification.

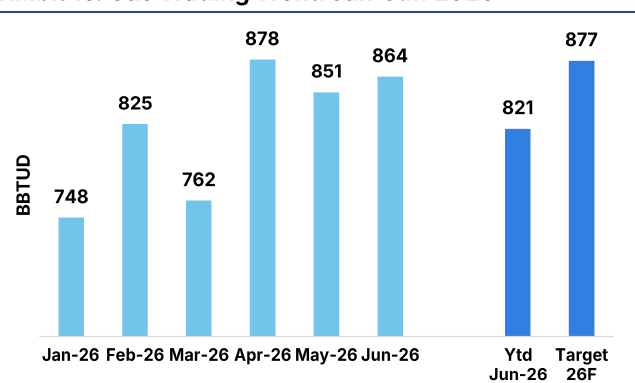
Mgmt. explained that the facility operates three **Gas Turbine Compressor Packages (GTCPs)** capable of boosting pipeline pressure to **1,050 psig**, supported by a **550 mmscfd** metering facility and a dedicated jumper line that increases pipeline **linepack** capacity. Beyond pressure boosting, the ability to manage linepack provides operational flexibility by temporarily storing gas within the transmission system, allowing PGAS to respond to short-term supply and demand fluctuations without immediate infrastructure expansion. In our view, these capabilities position Pagardewa as a critical balancing hub that enhances the reliability and resilience of the SSWJ transmission corridor.

Exhibit 14. Pagardewa Site



Source: PGAS

Exhibit 15. Gas Trading Trend Jan-Jun 2026

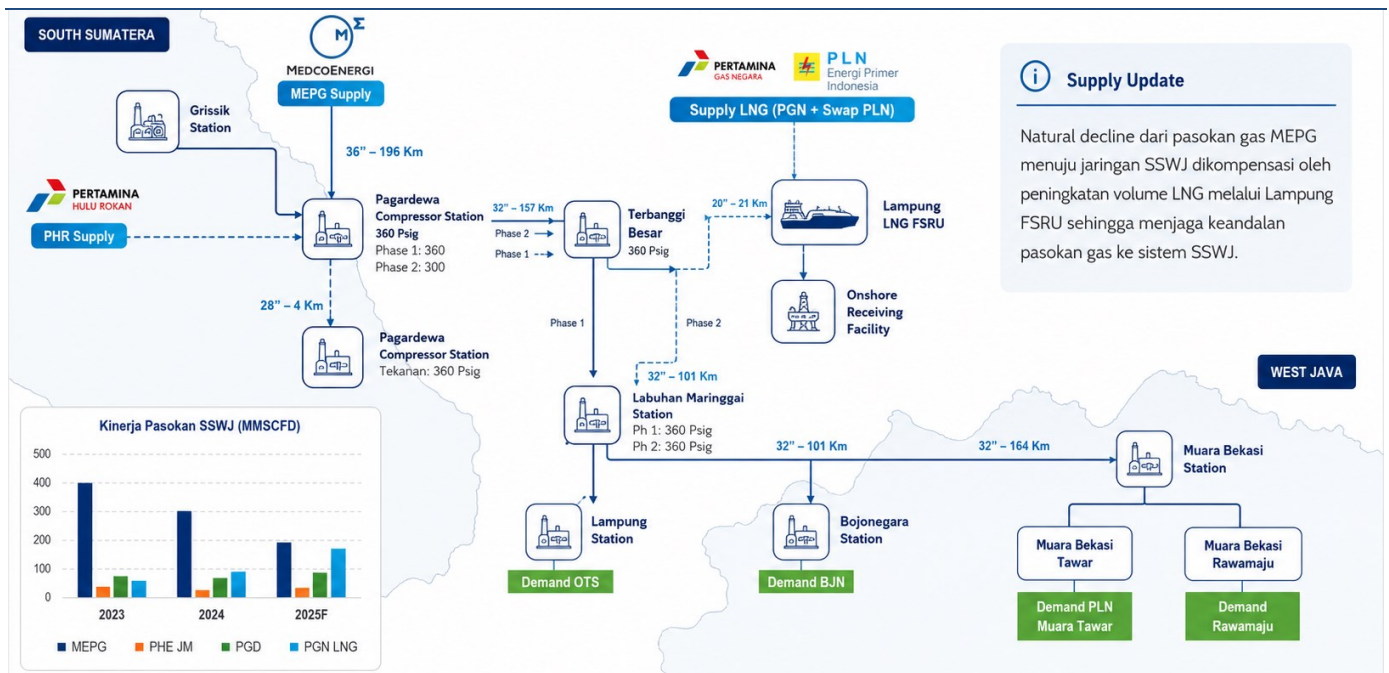


Source: PGAS, BRIDS

The strategic importance of this asset is also reflected in PGAS' operational performance.

Gas trading volume recovered to 864 BBTUD in Jun26, while ytd volume reached 821 BBTUD, ~94% of the FY26 target of 877 BBTUD despite remaining broadly flat y-y. We believe the remaining gap is manageable, as only a modest improvement in 2H26F is required to achieve mgmt. guidance. Rather than relying solely on domestic gas production growth, we expect PGAS' performance to be increasingly supported by its ability to optimize supply portfolios and integrate LNG into the SSWJ network. In this context, Pagardewa serves as a key enabling infrastructure that maintains transmission flexibility, supports gas trading reliability, and strengthens PGAS' ability to deliver gas amid the structural shift from domestic pipeline gas toward LNG-backed supply.

Exhibit 16. SSWJ Transmission



Source: PGAS

Compression and Linepack Support Network Reliability.

The South Sumatra–West Java (SSWJ) pipeline is PGAS' core transmission corridor, spanning 1,004 km across 736 km of onshore and 268 km of offshore pipelines connecting four receiving stations and five delivery stations. Within the network, Pagardewa functions as a mixing point and compression hub, integrating gas from Medco E&P, Pertamina Hulu Rokan, and regasified LNG before distribution to major demand centers in Java. The station operates three Gas Turbine Compressor Packages (GTCPs) with capacities of 82.5–137.5 MMSCFD per unit, supported by 550 MMSCFD metering facilities and a 270 MMSCFD jumper line that enhances linepack and system deliverability, reinforcing the operational reliability of the SSWJ network.

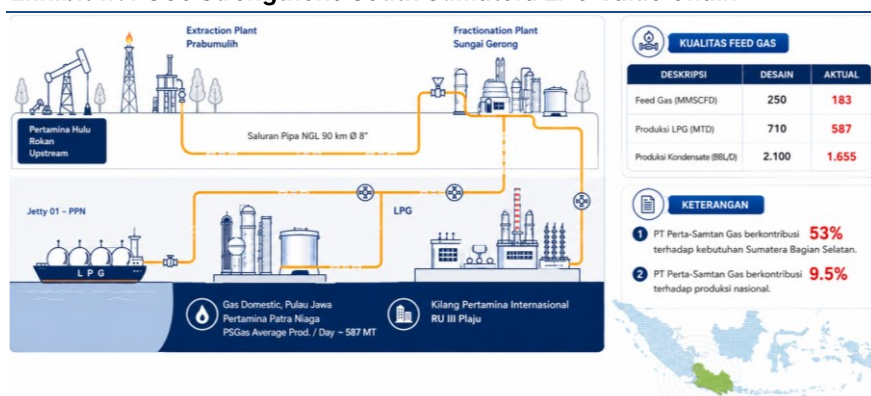
Declining Domestic Supply Accelerates LNG Integration.

Mgmt. highlighted that gas supply from MEPG has been structurally declining since 2023, with the shortfall increasingly offset by LNG regasified through the Lampung FSRU before entering the SSWJ network. This trend is consistent with PGAS' operating performance, where regasification volume reached 288 BBTUD in 1H26, up 17% y-y and already 32% above the FY26 target, while transmission volume remained stable at 1,615 MMSCFD, or 99.8% of full-year guidance. We believe this structural shift reinforces PGAS' role as an integrated gas infrastructure operator, where transmission flexibility and multi-source supply integration will become increasingly important drivers of long-term growth.

Perta Samtan Gas: Supporting Indonesia's LPG Supply Through High-Recovery Processing Technology

Although PT Perta-Samtan Gas (PSG) is not consolidated under PGAS, as it is jointly owned by Pertamina Gas (66%) and ST International Korea (34%), the site visit highlights the strategic importance of South Sumatra's integrated gas ecosystem. PSG operates a 250 MMSCFD LPG processing facility and based on FY26F management guidance, is expected to process 183 MMSCFD of feed gas, producing approximately 198.9k metric tons of LPG and 586.8k barrels of condensate. Net profit is projected to increase to US\$32.3mn (+7.0% y-y). The facility currently supplies approximately 53% of LPG demand in Southern Sumatra, equivalent to around 9.5% of Indonesia's total LPG production.

Exhibit 17. PSGs Strengthens South Sumatera LPG Value Chain



Source: PSGs

PSG's key competitive advantage lies in its turbo expander technology, delivering up to 97% C3 recovery versus the industry average of 50–60%. Although not a direct earnings contributor to PGAS, the facility reinforces the strategic importance of South Sumatra's integrated gas infrastructure and downstream gas monetization.

Exhibit 18. Perta-Samtan Gas LPG Extraction and Fractionation Facilities



Source: PSGs

Exhibit 19. LPG Processing Units at Perta-Samtan Gas Plant



Source: PSGs

Exhibit 20. Income Statement

Year to 31 Dec (US\$mn)	2024A	2025A	2026F	2027F	2028F
Revenue	3,789	3,976	3,839	4,010	4,199
COGS	(3,031)	(3,278)	(3,231)	(3,373)	(3,529)
Gross profit	757	698	608	637	670
EBITDA	901	931	869	891	934
Oper. profit	523	520	443	461	483
Interest income	60	64	36	34	38
Interest expense	(75)	(65)	(43)	(44)	(44)
Forex Gain/(Loss)	11	(7)	0	0	0
Income From Assoc. Co's	72	76	74	77	81
Other Income (Expenses)	(13)	(100)	0	0	0
Pre-tax profit	578	488	510	528	558
Income tax	(139)	(142)	(148)	(153)	(162)
Minority interest	(100)	(131)	(116)	(123)	(120)
Net profit	339	215	246	251	276
Core Net Profit	328	223	246	251	276

Exhibit 21. Balance Sheet

Year to 31 Dec (US\$mn)	2024A	2025A	2026F	2027F	2028F
Cash & cash equivalent	1,383	1,336	1,241	1,363	1,562
Receivables	420	448	419	438	458
Inventory	82	143	109	114	119
Other Curr. Asset	80	119	101	104	107
Fixed assets - Net	2,509	2,470	2,507	2,573	2,598
Other non-curr.asset	1,920	1,688	1,546	1,370	1,194
Total asset	6,416	6,232	5,951	5,988	6,064
ST Debt	214	226	237	249	261
Payables	237	282	249	252	262
Other Curr. Liabilities	683	662	619	594	573
Long Term Debt	1,058	873	565	536	510
Other LT. Liabilities	552	582	581	586	594
Total Liabilities	2,744	2,625	2,252	2,217	2,200
Shareholder's Funds	2,826	2,740	2,815	2,869	2,944
Minority interests	845	867	885	902	921
Total Equity & Liabilities	6,416	6,232	5,951	5,988	6,064

Exhibit 22. Cash Flow

Year to 31 Dec (US\$mn)	2024A	2025A	2026F	2027F	2028F
Net income	339	215	246	251	276
Depreciation and Amort.	423	297	592	430	452
Change in Working Capital	44	(30)	22	(19)	(13)
Other Oper. Cash Flow	154	(58)	(15)	(32)	(28)
Operating Cash Flow	961	424	846	630	687
Capex	(121)	(132)	(520)	(348)	(328)
Others Inv. Cash Flow	(90)	83	32	31	29
Investing Cash Flow	(211)	(49)	(488)	(317)	(298)
Net change in debt	(274)	(173)	(297)	(16)	(14)
New Capital	0	0	0	0	0
Dividend payment	(222)	(272)	(172)	(197)	(201)
Other Fin. Cash Flow	(114)	22	17	22	26
Financing Cash Flow	(611)	(422)	(453)	(191)	(189)
Net Change in Cash	138	(47)	(95)	122	199
Cash - begin of the year	1,245	1,383	1,336	1,241	1,363
Cash - end of the year	1,383	1,336	1,241	1,363	1,562

Exhibit 24. Key Ratio

Year to 31 Dec	2024A	2025A	2026F	2027F	2028F
Growth (%)					
Sales	3.9	4.9	(3.4)	4.4	4.7
EBITDA	(6.4)	3.4	(6.7)	2.6	4.8
Operating profit	(3.6)	(0.6)	(14.8)	4.1	4.7
Net profit	22.1	(36.6)	14.4	2.0	10.0
Profitability (%)					
Gross margin	20.0	17.6	15.8	15.9	16.0
EBITDA margin	23.8	23.4	22.6	22.2	22.2
Operating margin	13.8	13.1	11.5	11.5	11.5
Net margin	9.0	5.4	6.4	6.3	6.6
ROAA	5.2	3.4	4.0	4.2	4.6
ROAE	12.3	7.7	8.9	8.8	9.5
Leverage					
Net Gearing (x)	0.0	(0.1)	(0.1)	(0.2)	(0.2)
Interest Coverage (x)	6.9	8.0	10.3	10.4	11.0

Source: PGAS, BRIDS Estimates

Equity Research – Company Update

Tuesday, 28 July 2026

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INVESTMENT RATING

BUY	Expected total return of 10% or more within a 12-month period
HOLD	Expected total return between -10% and 10% within a 12-month period
SELL	Expected total return of -10% or worse within a 12-month period

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