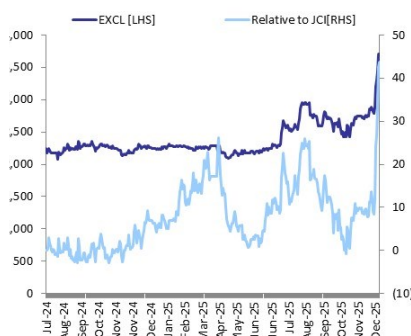


# Buy

(Maintained)

|                                        |                    |
|----------------------------------------|--------------------|
| Last Price (Rp)                        | 3,700              |
| Target Price (Rp)                      | 4,100              |
| Previous Target Price (Rp)             | 3,310              |
| Upside/Downside                        | +10.8%             |
| No. of Shares (mn)                     | 18,200             |
| Mkt Cap (Rpbn/US\$mn)                  | 67,339/4,038       |
| Avg, Daily T/O (Rpbn/US\$mn)           | 42.0/2.5           |
| Free Float (%)                         | 65.2               |
| Major Shareholder (%)                  |                    |
| Axiata Investments Indonesia Sdn. Bhd. | 34.7               |
| PT Bali Media Telekomunikasi           | 24.6               |
| EPS Consensus (Rp)                     |                    |
|                                        | 2025F 2026F 2027F  |
| BRIDS                                  | (208) (76.0) 106.1 |
| Consensus                              | (135) 14.8 171.3   |
| BRIDS/Cons (%)                         | 53.4 (613) (38.0)  |

## EXCL relative to JCI Index



Source: Bloomberg

## BRI Danareksa Sekuritas Analysts

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# XLSmart Telecom Sejahtera (EXCL IJ)

## Positioned for Post-Merger Upside

- Network integration will boost coverage, capacity, and efficiency, hence positioning EXCL for stronger traffic and sustained yield gains.
- We project leverage to drop to 2.8x ND/EBITDA in FY26-27F, reflecting balance-sheet flexibility, supported by the MORA divestment proceeds.
- Maintain Buy rating with a higher TP of Rp4,100, supported by robust post-integration free cash flow of Rp8-10tr p.a. over FY27-30F.

### Network integration unlocks further upside for LT mobile monetization

The MOCN integration, targeted for completion in 1H26, should unlock meaningful monetization upside for EXCL by expanding its effective spectrum pool to 152MHz (pre-900 MHz return) and strengthening network capacity. Early benefits already appeared in 3Q25, with download speeds across the three brands rising 71%. The company also noted that not all of the planned 17-18k site removals will proceed, as some will be redeployed to underserved areas. With broader coverage, higher efficiency, and greater capacity, EXCL is better positioned to drive sustained yield improvement. Smartfren's low ARPU base also offers upside, as its mass-market positioning could enable ARPU re-rating supported by the enhanced integrated network.

### Divestment of MORA strengthens balance sheet profile

EXCL divested its 18.32% stake in MORA at Rp432/share (implying a 7.7x EV/EBITDA), generating Rp1.87tr in proceeds and an estimated accounting gain of ~Rp112.6bn. While EXCL distributed a Rp2.9tr special dividend in Dec25, funded by the Rp2.7tr sale of treasury shares, we believe the proceeds from MORA divestment are primarily intended to restore balance-sheet flexibility. This is particularly important given EXCL's elevated capex intensity in FY25-26F, and a higher debt load post-merger. Reflecting this improved liquidity position, we project ND/EBITDA to fall to 2.8x in FY26-27F (from our previous estimate of 3.1x).

### Reiterate Buy rating on stronger free cash flow post-integration

We revise our FY26/27F net profit by +12/+20% on lower interest exp. from a leaner debt profile. We project reported EBITDA growth of 13.7%/ 12.5% yoy in FY26F/27F, with margins recovering toward ~49% by FY27F, supported by topline uplift from network integration and synergy-driven cost savings across sites, spectrum, and labor. We expect capex intensity to peak at 24%/ 21% of revenue in FY25-26F, due to merger consolidation, modernization, and early 5G preparation, before normalizing to sub-20% in FY27F onwards as EXCL shifts to a more mobile-focused post-fiber restructuring. We raise our TP to Rp4,100 (implying 6.2x/ 5.5x EV/EBITDA for FY26F/ 27F), underpinned by a stronger free cash flow generation over FY27-30F (projected Rp8-10tr p.a.).

## Key Financials

| Year to 31 Dec     | 2023A   | 2024A   | 2025F   | 2026F   | 2027F   |
|--------------------|---------|---------|---------|---------|---------|
| Revenue (Rpbn)     | 32,323  | 34,392  | 42,567  | 46,820  | 49,343  |
| EBITDA (Rpbn)      | 15,885  | 17,879  | 18,916  | 21,508  | 24,195  |
| EBITDA Growth (%)  | 11.6    | 12.6    | 5.8     | 13.7    | 12.5    |
| Net Profit (Rpbn)  | 1,257   | 1,818   | (3,786) | (1,383) | 1,932   |
| EPS (Rp)           | 69.1    | 99.9    | (208.0) | (76.0)  | 106.1   |
| EPS Growth (%)     | 14.0    | 44.7    | (308.2) | (63.5)  | (239.7) |
| BVPS (Rp)          | 1,446.5 | 1,431.9 | 1,636.1 | 1,560.1 | 1,666.2 |
| DPS (Rp)           | 30.2    | 35.5    | 220.9   | 0.0     | 0.0     |
| PER (x)            | 53.6    | 37.0    | n/m     | n/m     | 34.9    |
| PBV (x)            | 2.6     | 2.6     | 2.3     | 2.4     | 2.2     |
| Dividend yield (%) | 0.8     | 1.0     | 6.0     | 0.0     | 0.0     |
| EV/EBITDA          | 8.1     | 7.2     | 6.8     | 6.0     | 5.3     |

Source: EXCL, BRIDS Estimates

## Exhibit 1. EXCL forecast revision summary

| Rp bn                       | OLD    |         |         |        | BRIDS NEW |         |        | Δ%    |       |       |
|-----------------------------|--------|---------|---------|--------|-----------|---------|--------|-------|-------|-------|
|                             | 2024A  | 2025F   | 2026F   | 2027F  | 2025F     | 2026F   | 2027F  | 2025F | 2026F | 2027F |
| Revenue                     | 34,392 | 42,567  | 46,820  | 49,343 | 42,567    | 46,820  | 49,343 | -     | -     | -     |
| growth %                    | 6.4    | 23.8    | 10.0    | 5.4    | 23.8      | 10.0    | 5.4    | -     | -     | -     |
| of which fixed BB revenue   | 1,145  | 2,960   | 3,421   | 3,473  | 2,960     | 3,421   | 3,473  | -     | -     | -     |
| Reported EBITDA             | 17,863 | 18,916  | 21,508  | 24,195 | 18,916    | 21,508  | 24,195 | -     | -     | -     |
| EBITDA margin %             | 51.9   | 44.4    | 45.9    | 49.0   | 44.4      | 45.9    | 49.0   | -     | -     | -     |
| EBIT                        | 5,757  | (208)   | 2,332   | 7,053  | (208)     | 2,332   | 7,053  | -     | -     | -     |
| EBIT margin %               | 16.7   | (0.5)   | 5.0     | 14.3   | (0.5)     | 5.0     | 14.3   | -     | -     | -     |
| Net Income                  | 1,818  | (3,674) | (1,562) | 1,610  | (3,674)   | (1,383) | 1,932  | -     | 11.5  | 20.0  |
| NI margin %                 | 5.3    | (8.6)   | (3.3)   | 3.3    | (8.6)     | (3.0)   | 3.9    | -     | 0.4   | 0.7   |
| ND/EBITDA                   | 2.5    | 3.1     | 3.1     | 3.1    | 3.0       | 2.8     | 2.8    | (0.0) | (0.3) | (0.3) |
| Mobile Subscribers (mn)     | 58.8   | 78.6    | 78.6    | 78.6   | 78.6      | 78.6    | 78.6   | -     | -     | -     |
| growth %                    | 2.3    | 33.6    | -       | -      | 33.6      | -       | -      | -     | -     | -     |
| Fixed BB Subscribers (mn)   | 1.0    | 1.0     | 1.2     | 1.2    | 1.0       | 1.2     | 1.2    | -     | -     | -     |
| growth %                    | 325.5  | (4.4)   | 21.7    | 6.8    | (4.4)     | 21.7    | 6.8    | -     | -     | -     |
| Data traffic (PBs)          | 10,547 | 15,329  | 15,648  | 16,482 | 15,329    | 15,648  | 16,482 | -     | -     | -     |
| growth %                    | 9.4    | 45.3    | 2.1     | 5.3    | 45.3      | 2.1     | 5.3    | -     | -     | -     |
| Data yield (Rp k.)          | 2.9    | 2.5     | 2.5     | 2.5    | 2.5       | 2.5     | 2.5    | -     | -     | -     |
| growth %                    | 1.7    | (13.8)  | 1.1     | 0.9    | (13.8)    | 1.1     | 0.9    | -     | -     | -     |
| Calculated Mobile ARPU (Rp) | 43.1   | 41.3    | 42.6    | 45.2   | 41.3      | 42.6    | 45.2   | -     | -     | -     |
| growth %                    | 3.1    | (4.2)   | 3.0     | 6.1    | (4.2)     | 3.0     | 6.1    | -     | -     | -     |
| Fixed BB. ARPU (Rp k.)      | 270    | 258     | 245     | 233    | 258       | 245     | 233    | -     | -     | -     |
| growth %                    | 40.1   | (4.4)   | (5.0)   | (5.0)  | (4.4)     | (5.0)   | (5.0)  | -     | -     | -     |

Source: Company, BRIDS Estimates

## Exhibit 2. EXCL forecast FCF generation (2023-30F)

| (Rp Bn)                    | 2023    | 2024    | 2025     | 2026     | 2027     | 2028     | 2029     | 2030     |
|----------------------------|---------|---------|----------|----------|----------|----------|----------|----------|
| EBITDA                     | 15,898  | 17,863  | 18,916   | 21,508   | 24,195   | 25,738   | 27,314   | 28,912   |
| EBITDA margin              | 49.2%   | 51.9%   | 44.4%    | 45.9%    | 49.0%    | 49.5%    | 50.0%    | 50.4%    |
| Change in Working Capital  | (3,139) | (2,212) | 4,023    | 2,721    | 652      | 1,029    | (489)    | 1,813    |
| Taxes cash out             | (420)   | (580)   | 638      | 381      | (613)    | (1,013)  | (1,134)  | (1,274)  |
| Cash flow from operations  | 12,339  | 15,071  | 15,530   | 19,168   | 22,930   | 23,695   | 26,668   | 25,825   |
| Capex                      | (6,795) | (6,670) | (10,000) | (10,000) | (9,375)  | (9,869)  | (10,376) | (10,892) |
| % of Revenue               | 21.0%   | 19.4%   | 23.5%    | 21.4%    | 19.0%    | 19.0%    | 19.0%    | 19.0%    |
| Financial expenses         | (2,940) | (3,113) | (4,155)  | (4,160)  | (4,564)  | (5,068)  | (5,000)  | (4,892)  |
| Capex & Financial expenses | (9,735) | (9,783) | (14,155) | (14,160) | (13,939) | (14,937) | (15,376) | (15,784) |
| FCF                        | 2,604   | 5,288   | 1,375    | 5,008    | 8,991    | 8,758    | 11,292   | 10,041   |

Source: Company, BRIDS Estimates

Exhibit 3. Telco peers valuation

| Company          | Rec. | Target Price (Rp) | Market Cap. (RpBn) | P/E (x) |      |      | EV/EBITDA (x) |      |      | PBV (x) |      |      | ROE (%) |      |      | Dividend yield (%) |      |
|------------------|------|-------------------|--------------------|---------|------|------|---------------|------|------|---------|------|------|---------|------|------|--------------------|------|
|                  |      |                   |                    | '25F    | '26F | '27F | '25F          | '26F | '27F | '25F    | '26F | '27F | '25F    | '26F | '27F | '25F               | '26F |
| EXCL             | BUY  | 4,100             | 67,339             | n.a     | n.a  | 34.9 | 6.8           | 6.0  | 5.3  | 2.3     | 2.4  | 2.2  | -13.6   | -4.8 | 6.6  | n.a                | n.a  |
| ISAT             | BUY  | 3,000             | 76,757             | 16.5    | 13.7 | 12.6 | 4.8           | 4.6  | 4.4  | 2.1     | 2.0  | 1.9  | 13.4    | 15.2 | 15.6 | 4.6                | 5.1  |
| TLKM             | BUY  | 4,000             | 353,652            | 16.9    | 15.9 | 15.0 | 5.5           | 5.2  | 4.9  | 2.5     | 2.4  | 2.4  | 14.7    | 15.4 | 16.0 | 5.3                | 5.6  |
| Weighted average |      |                   |                    | 13.5    | 12.4 | 11.6 | 5.6           | 5.2  | 4.9  | 2.4     | 2.3  | 2.3  | 8.9     | 11.4 | 14.1 | 4.1                | 4.4  |

Source: Company, Bloomberg, BRIDS Estimates

Exhibit 4. EXCL 5-year forward EV/EBITDA multiple band



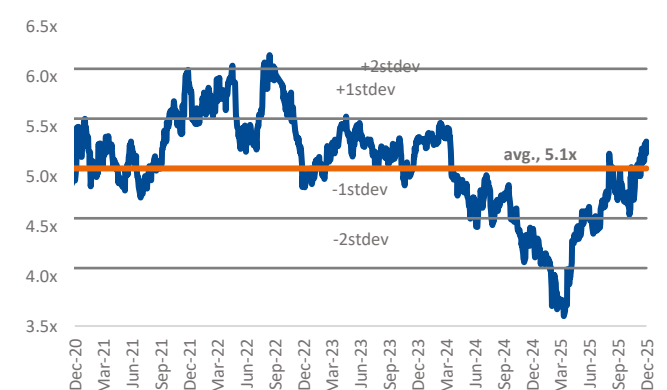
Source: Company, BRIDS

Exhibit 5. EXCL 3-year forward EV/EBITDA multiple band



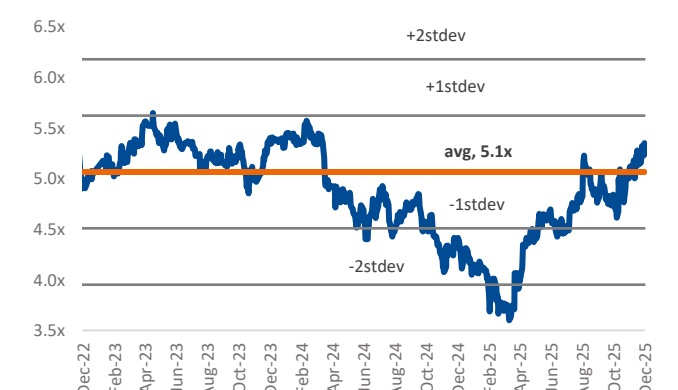
Source: Company, BRIDS

Exhibit 6. Sector 5-year forward EV/EBITDA multiple band



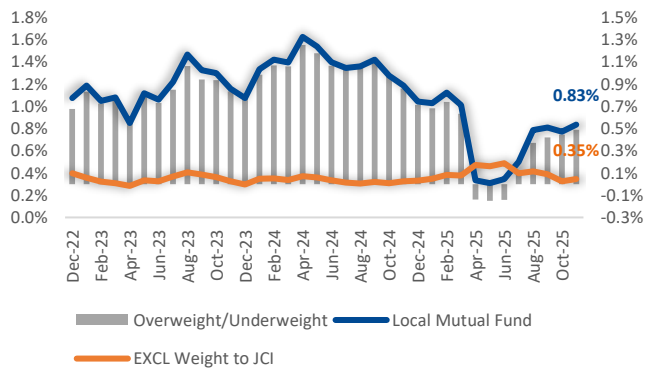
Source: Company, BRIDS

Exhibit 7. Sector 3-year forward EV/EBITDA multiple band



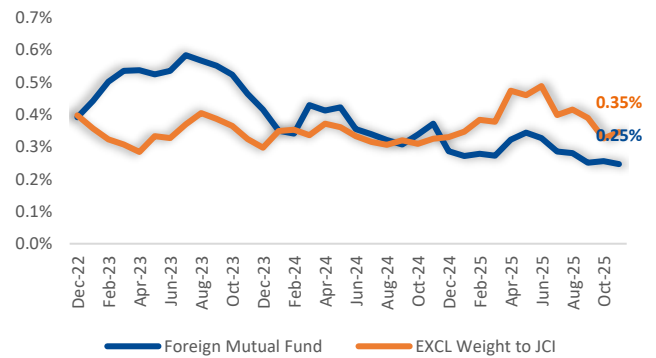
Source: Company, BRIDS

Exhibit 8. EXCL's Domestic Fund Positioning



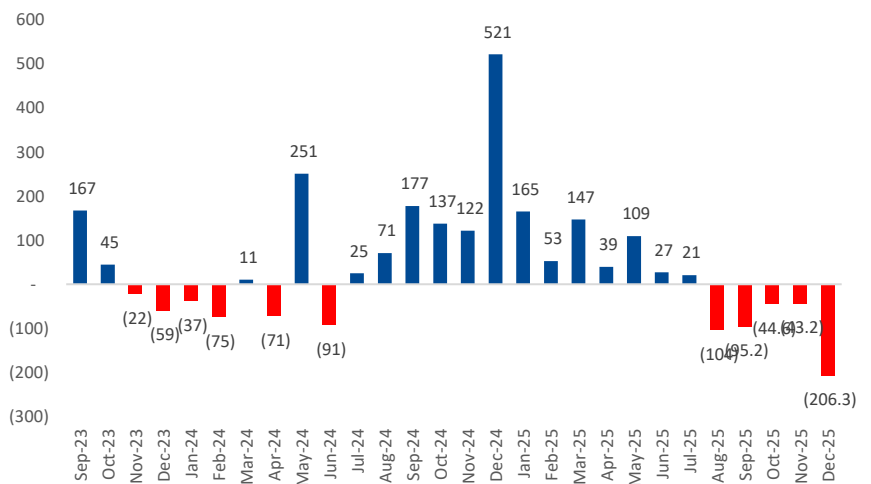
Source: KSEI, BRIDS

Exhibit 9. EXCL's Foreign Ownership



Source: KSEI, BRIDS

Exhibit 10. EXCL's Monthly Foreign Flow (Rpbn)



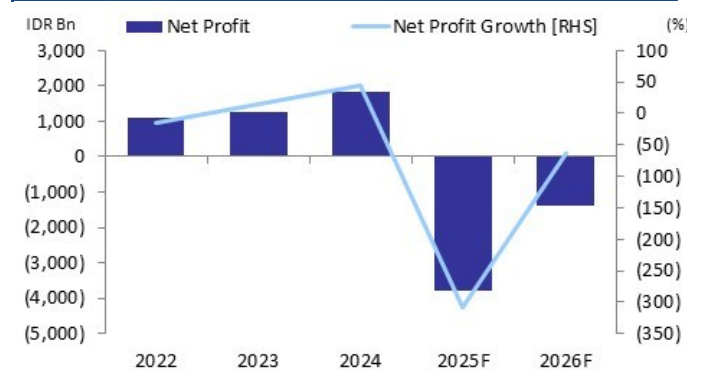
Source: IDX, Bloomberg, BRIDS

**Exhibit 11. Revenue and Growth**



Source: Company, BRIDS Estimates

**Exhibit 12. Net Profit and Growth**



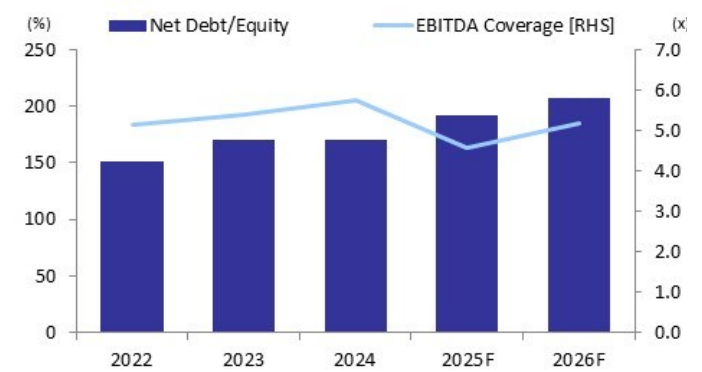
Source: Company, BRIDS Estimates

**Exhibit 13. Margins**



Source: Company, BRIDS Estimates

**Exhibit 14. Gearing Level**



Source: Company, BRIDS Estimates

**Exhibit 15. Income Statement**

| Year to 31 Dec (IDRbn)  | 2023A         | 2024A         | 2025F          | 2026F          | 2027F         |
|-------------------------|---------------|---------------|----------------|----------------|---------------|
| <b>Revenue</b>          | <b>32,323</b> | <b>34,392</b> | <b>42,567</b>  | <b>46,820</b>  | <b>49,343</b> |
| COGS                    | (23,674)      | (24,518)      | (35,339)       | (37,711)       | (35,269)      |
| <b>Gross profit</b>     | <b>8,648</b>  | <b>9,873</b>  | <b>7,228</b>   | <b>9,108</b>   | <b>14,074</b> |
| <b>EBITDA</b>           | <b>15,885</b> | <b>17,879</b> | <b>18,916</b>  | <b>21,508</b>  | <b>24,195</b> |
| <b>Oper. profit</b>     | <b>4,378</b>  | <b>5,588</b>  | <b>736</b>     | <b>2,187</b>   | <b>7,053</b>  |
| Interest income         | 100           | 80            | 80             | 90             | 77            |
| Interest expense        | (2,940)       | (3,113)       | (4,155)        | (4,160)        | (4,564)       |
| Forex Gain/(Loss)       | 13            | (16)          | 0              | 0              | 1             |
| Income From Assoc. Co's | (191)         | (298)         | (121)          | 0              | 0             |
| Other Income (Expenses) | 330           | 185           | (944)          | 145            | 0             |
| <b>Pre-tax profit</b>   | <b>1,690</b>  | <b>2,427</b>  | <b>(4,403)</b> | <b>(1,738)</b> | <b>2,568</b>  |
| Income tax              | (420)         | (580)         | 638            | 381            | (613)         |
| Minority interest       | (13)          | (29)          | (21)           | (25)           | (23)          |
| <b>Net profit</b>       | <b>1,257</b>  | <b>1,818</b>  | <b>(3,786)</b> | <b>(1,383)</b> | <b>1,932</b>  |
| <b>Core Net Profit</b>  | <b>1,244</b>  | <b>1,835</b>  | <b>(3,786)</b> | <b>(1,383)</b> | <b>1,931</b>  |

**Exhibit 16. Balance Sheet**

| Year to 31 Dec (IDRbn)                | 2023A         | 2024A         | 2025F          | 2026F          | 2027F          |
|---------------------------------------|---------------|---------------|----------------|----------------|----------------|
| Cash & cash equivalent                | 956           | 1,387         | 1,226          | 1,022          | 2,976          |
| Receivables                           | 1,435         | 2,175         | 2,010          | 2,218          | 2,353          |
| Inventory                             | 378           | 194           | 332            | 366            | 388            |
| Other Curr. Asset                     | 4,395         | 4,680         | 5,616          | 5,148          | 5,382          |
| Fixed assets - Net                    | 63,898        | 61,035        | 70,286         | 79,012         | 86,784         |
| Other non-curr.asset                  | 16,623        | 16,708        | 27,907         | 22,307         | 25,107         |
| <b>Total asset</b>                    | <b>87,685</b> | <b>86,179</b> | <b>107,377</b> | <b>110,074</b> | <b>122,991</b> |
| ST Debt                               | 6,877         | 9,090         | 9,363          | 9,644          | 9,933          |
| Payables                              | 9,383         | 8,251         | 12,162         | 14,188         | 14,952         |
| Other Curr. Liabilities               | 3,914         | 3,675         | 4,697          | 5,166          | 5,444          |
| Long Term Debt                        | 39,041        | 36,998        | 49,276         | 50,579         | 60,232         |
| Other LT. Liabilities                 | 2,000         | 1,942         | 1,942          | 1,942          | 1,942          |
| <b>Total Liabilities</b>              | <b>61,215</b> | <b>59,956</b> | <b>77,439</b>  | <b>81,518</b>  | <b>92,504</b>  |
| Shareholder's Funds                   | 26,326        | 26,060        | 29,776         | 28,394         | 30,325         |
| Minority interests                    | 144           | 162           | 162            | 162            | 162            |
| <b>Total Equity &amp; Liabilities</b> | <b>87,685</b> | <b>86,179</b> | <b>107,377</b> | <b>110,074</b> | <b>122,991</b> |

**Exhibit 17. Cash Flow**

| Year to 31 Dec (IDRbn)     | 2023A           | 2024A          | 2025F           | 2026F           | 2027F           |
|----------------------------|-----------------|----------------|-----------------|-----------------|-----------------|
| Net income                 | 1,257           | 1,818          | (3,786)         | (1,383)         | 1,932           |
| Depreciation and Amort.    | 11,506          | 12,291         | 18,180          | 19,321          | 17,141          |
| Change in Working Capital  | (3,139)         | (2,212)        | 4,023           | 2,721           | 652             |
| Other Oper. Cash Flow      | 649             | 1,964          | (3,381)         | (2,772)         | 784             |
| <b>Operating Cash Flow</b> | <b>10,274</b>   | <b>13,862</b>  | <b>15,036</b>   | <b>17,887</b>   | <b>20,508</b>   |
| Capex                      | (3,994)         | (5,563)        | (9,333)         | (9,500)         | (8,875)         |
| Others Inv. Cash Flow      | (128)           | (4)            | (11,119)        | 5,689           | (2,723)         |
| <b>Investing Cash Flow</b> | <b>(4,123)</b>  | <b>(5,567)</b> | <b>(20,452)</b> | <b>(3,811)</b>  | <b>(11,598)</b> |
| Net change in debt         | 1,838           | 112            | 12,550          | 1,584           | 9,943           |
| New Capital                | 0               | (1,499)        | 11,411          | 0               | 0               |
| Dividend payment           | (549)           | (646)          | (4,021)         | 0               | 0               |
| Other Fin. Cash Flow       | (11,663)        | (5,892)        | (14,797)        | (15,865)        | (16,899)        |
| <b>Financing Cash Flow</b> | <b>(10,374)</b> | <b>(7,926)</b> | <b>5,143</b>    | <b>(14,281)</b> | <b>(6,956)</b>  |
| <b>Net Change in Cash</b>  | <b>(4,223)</b>  | <b>368</b>     | <b>(273)</b>    | <b>(205)</b>    | <b>1,954</b>    |
| Cash - begin of the year   | 5,184           | 956            | 1,387           | 1,226           | 1,022           |
| Cash - end of the year     | 956             | 1,387          | 1,226           | 1,022           | 2,976           |

**Exhibit 18. Key Ratios**

| Year to 31 Dec           | 2023A | 2024A | 2025F   | 2026F  | 2027F   |
|--------------------------|-------|-------|---------|--------|---------|
| <b>Growth (%)</b>        |       |       |         |        |         |
| Sales                    | 10.9  | 6.4   | 23.8    | 10.0   | 5.4     |
| EBITDA                   | 11.6  | 12.6  | 5.8     | 13.7   | 12.5    |
| Operating profit         | 19.7  | 27.6  | (86.8)  | 197.2  | 222.5   |
| Net profit               | 14.0  | 44.7  | (308.2) | (63.5) | (239.7) |
| <b>Profitability (%)</b> |       |       |         |        |         |
| Gross margin             | 26.8  | 28.7  | 17.0    | 19.5   | 28.5    |
| EBITDA margin            | 49.1  | 52.0  | 44.4    | 45.9   | 49.0    |
| Operating margin         | 13.5  | 16.2  | 1.7     | 4.7    | 14.3    |
| Net margin               | 3.9   | 5.3   | (8.9)   | (3.0)  | 3.9     |
| ROAA                     | 1.4   | 2.1   | (3.9)   | (1.3)  | 1.7     |
| ROAE                     | 4.8   | 6.9   | (13.6)  | (4.8)  | 6.6     |
| <b>Leverage</b>          |       |       |         |        |         |
| Net Gearing (x)          | 1.7   | 1.7   | 1.9     | 2.1    | 2.2     |
| Interest Coverage (x)    | 1.5   | 1.8   | 0.2     | 0.5    | 1.5     |

Source : EXCL, Danareksa Estimates

**BRI Danareksa Equity Research Team**

|                           |                                                     |                                                                                      |
|---------------------------|-----------------------------------------------------|--------------------------------------------------------------------------------------|
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**INVESTMENT RATING**

|             |                                                                     |
|-------------|---------------------------------------------------------------------|
| <b>BUY</b>  | Expected total return of 10% or more within a 12-month period       |
| <b>HOLD</b> | Expected total return between -10% and 10% within a 12-month period |
| <b>SELL</b> | Expected total return of -10% or worse within a 12-month period     |

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