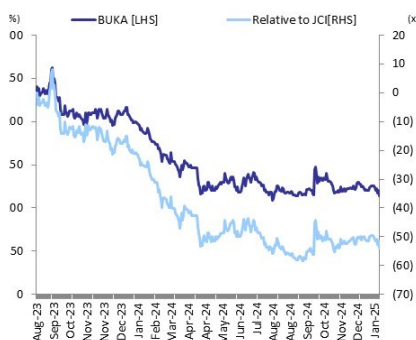


Buy

(Maintained)

Last Price (Rp)	142
Target Price (Rp)	165
Previous Target Price (Rp)	165
Upside/Downside	+16.2%
No. of Shares (mn)	103,062
Mkt Cap (Rpbn/US\$mn)	14,635/887
Avg, Daily T/O (Rpbn/US\$mn)	49.8/3.0
Free Float (%)	33.5
Major Shareholder (%)	
PT.Kreatif Media Karya	23.9
API (Hong Kong) Investment Ltd	13.1
EPS Consensus (Rp)	
	2025F 2026F 2027F
BRIDS	4.6 6.0 7.6
Consensus	5.1 7.9 10.9
BRIDS/Cons (%)	(10.6) (23.8) (25.3)

BUKA relative to JCI Index



Source: Bloomberg

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Bukalapak.com (BUKA II)

4Q24 Earnings: BUKA rebuilt path to EBITDA profitability via revenue growth and rightsizing

- BUKA's 4Q24 adjusted EBITDA loss narrowed, supported by gaming-led revenue recovery and aggressive cost rationalization.
- Despite headcount cuts and restructuring, 4Q24 results showed limited disruption supporting an optimistic FY25 outlook for revenue and OPEX.
- We maintain our BUY rating with TP: Rp165, based on 3.5x -25 revenue, while incorporating a more modest earnings trajectory for BUKA.

Revenue recovery with gaming & strong OPEX rationalization cut EBITDA loss
BUKA reported a 4Q24 net loss of Rp958bn, mainly from a Rp605bn mark-to-market investment loss, restructuring costs, and negative adj. EBITDA—but achieved net profit of Rp101bn on adjusted basis. Revenue reached Rp1.06tr (+7.5% qoq, -3.5% yoy), boosted by strong gaming performance under Marketplace. GP/CM dipped to Rp117bn/Rp41bn on inventory-clearance discounts. Still, adj. EBITDA loss narrowed to Rp147bn (+21.0% qoq), benefiting from termination of physical goods and related costs rationalization (SBC, severance, IT optimization, legal, forex, investments). BUKA FY24 core net profit was Rp443bn (+955% yoy), above ests. mainly as a result of G&A reduction, while CM came in Rp388bn (-27.0% yoy).

Limited disruption from restructuring with positive revenue trajectory

A ~200 headcount reduction also took place in 4Q, with the restructuring process expected to conclude by 1Q25. Mgmt sees room for further G&A savings in FY25. Despite this process, 4Q24 results suggest limited disruption, as both revenue and adjusted EBITDA recorded growth. Mgmt expects gaming momentum to continue into 2025, with total revenue potentially delivering 2-digit yoy growth, supported by other key verticals. We also welcome BUKA's plan to formally broaden its reporting into four key segments (see Exh. 3), crystalizing its strategic focus and helping to bridge profitability expectations with analysts.

Maintain Buy rating but remain cautious amid structural transition

We fine-tune our forecast by revising BUKA's revenue higher, and updating cash G&A costs to reflect the 4Q24 trajectory. These adjustments lead to NP forecast changes of +104% / +1.4% / -25.2% for FY25–27. We maintain our BUY rating with an unchanged TP of Rp165, based on a 3.5x -25 revenue. Despite the upward revision in FY25, we retain a cautious outlook on BUKA's earnings, pending clearer signs of sustainability across its evolving business models. Continued rightsizing in human resources and IT may limit digital growth potential and limit upside from a tech-driven valuation re-rating. Key downside risks include weaker revenue growth amid challenging macro.

Key Financials

Year to 31 Dec	2023A	2024A	2025F	2026F	2027F
Revenue (Rpbn)	4,438	4,460	4,948	5,531	6,145
EBITDA (Rpbn)	(744)	(978)	(157)	120	213
EBITDA Growth (%)	(69.3)	31.4	(83.9)	(176.0)	77.8
Net Profit (Rpbn)	(1,366)	(1,547)	469	620	781
EPS (Rp)	(13.2)	(15.0)	4.6	6.0	7.6
EPS Growth (%)	(168.9)	13.3	(130.3)	32.2	25.8
BVPS (Rp)	245.6	229.9	234.4	240.4	247.6
DPS (Rp)	0.0	0.0	0.0	0.0	0.0
PER (x)	n/m	n/m	31.2	23.6	18.7
PBV (x)	0.6	0.6	0.6	0.6	0.6
Dividen yield (%)	0.0	0.0	0.0	0.0	0.0
EV/EBITDA	0.7	(3.5)	(14.7)	13.2	3.5

Source: BUKA, BRIDS Estimates

Exhibit 1. BUKA 4Q/FY24 financial results

Key Financials & KPIs Bukalapak.com (Rp bn) 4Q24

Rpbn	4Q23	3Q24	4Q24	Δ %qoq	Δ % yoy	FY23	FY24	Δ %qoq	FY24F BRIDS	Achiev. %	Consen sus	Achiev. %
Net Revenue	1,099	987	1,061	7.5	(3.5)	4,438	4,460	0.5	4,433	100.6	4,908	90.9
Mitra	629	459	418	(8.9)	(33.5)	2,195	2,088	(4.9)				
Marketplace	549	563	682	21.1	24.2	2,382	2,514	5.5				
Gross Profit (GP)	205	138	117	(15.4)	(43.0)	1,050	717	(31.8)	761	94.2	1,283	55.8
% of revenue	18.7	14.0	11.0	(3.0)	(7.7)	23.7	16.1	(7.6)				
Selling & marketing (S&M)	(84)	(77)	(76)	1.8	9.1	(518)	(328)	36.6				
Contribution margin (CM)	122	61	41	(32.7)	(66.3)	532	388	(27.0)	428	90.7		
% revenue	11.1	6.2	3.9	(2.3)	(7.2)	12.0	8.7	(3.3)				
G&A	(324)	(367)	(583)	(58.6)	(80.0)	(1,349)	(1,451)	(7.6)				
Cash G&A (excl. SBC, one-off and restruct. costs)	(299)	(240)	(131)	45.5	56.3	(1,169)	(832)	28.8				
number of employees	1,538	1,219	1,018	(16.5)	(33.8)	1,538	1,018	(33.8)				
Adjustments: Forex & Invest. Gain/(loss)	131	11	(57)	(626.5)	(143.7)	162	104	(35.7)				
Adjusted EBITDA	(46)	(168)	(147)	21.0	(101.0)	(475)	(340)	28.4				
EBITDA margin %	(4.2)	(17.0)	(13.9)	3.2	(9.7)	(10.7)	(7.6)	3.08				
Other income (expense)	(629)	218	(646)	n/a	(2.6)	(1,313)	(1,450)	(10.5)				
Income (loss) from operations	(831)	(89)	(1,187)	(1,236.9)	(42.8)	(2,129)	(2,513)	(18.0)				
Finance income	254	259	253	(2.0)	(0.0)	823	1,037	26.1				
Finance expense	(1)	(1)	(1)	(25.7)	2.2	(5)	(5)	15.0				
associated income (loss)	(9)	(13)	(14)	(3.6)	(51.5)	(31)	(49)	(60.2)				
Loss before income tax	(588)	155	(949)	710.3	(61.3)	(1,343)	(1,530)	(13.9)				
Net profit (loss)	(589)	163	(958)	n/a	(62.5)	(1,366)	(1,547)	(13.3)	(348)	444.4	62	(2,492)
Core Net profit (loss)	116	36	101	180.6	(12.9)	42	443	954.8	(48)	(712.5)	75	453.8

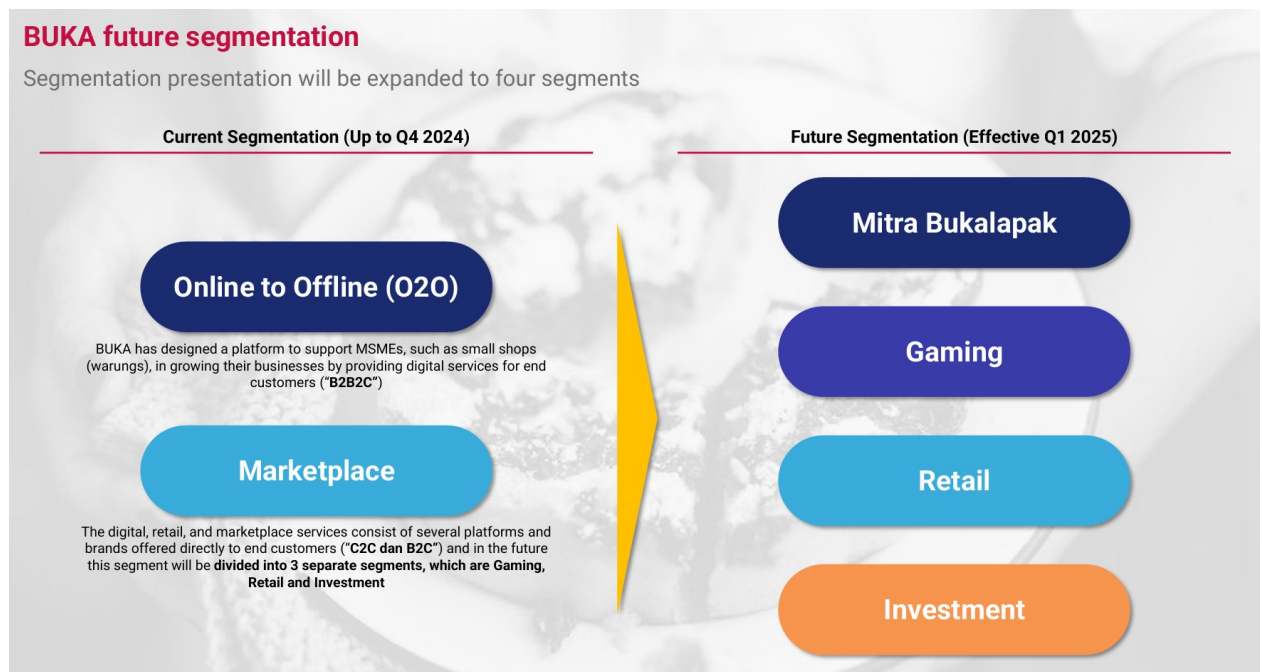
Source: BUKA, BRIDS

Exhibit 2. BUKA estimates revision summary

(Rp Bn)	2024A	Previous Forecast			New BRIDS			Δ% of BRIDS		
		2025F	2026F	2027F	2025F	2026F	2027F	2025F	2026F	2027F
Revenue	4,460	4,532	5,097	5,695	4,948	5,531	6,145	9.2	8.5	7.9
growth (%)	0.5	1.6	12.5	11.7	10.9	11.8	11.1	9.3	(0.7)	(0.6)
Gross Profit	717	774	925	1,019	839	1,002	1,102	8.4	8.3	8.1
GP margin (%)	16.1	17.1	18.2	17.9	17.0	18.1	17.9	(0.1)	(0.0)	0.0
S&M	(329)	(359)	(435)	(446)	(356)	(397)	(442)	(0.9)	(8.6)	(1.1)
% of Revenue (%)	(7.4)	(7.9)	(8.5)	(7.8)	(7.2)	(7.2)	(7.2)	0.7	1.3	0.7
Contribution Margin	388	415	491	573	483	605	660	16.4	23.2	15.3
% of Revenue (%)	8.7	9.2	9.6	10.1	9.8	10.9	10.7	0.6	1.3	0.7
Operating Profit (Loss)	(2,513)	(723)	(213)	174	(224)	52	105	(69.1)	(124.4)	(39.7)
% of Revenue (%)	(56.3)	(16.0)	(4.2)	3.1	(4.5)	0.9	1.7	11.4	5.1	(1.4)
Other opex	(728)	(650)	(617)	(311)	(658)	(503)	(506)	1.2	(18.5)	62.9
% of Revenue (%)	16.3	14.3	12.1	5.5	13.3	9.1	8.2	(1.0)	(3.0)	2.8
Adjusted EBITDA	(340)	(234)	(127)	262	(174)	101	155	(25.7)	n/a	(41.1)
EBITDA margin (%)	(7.6)	(5.2)	(2.5)	4.6	(3.5)	1.8	2.5	1.7	4.3	(2.1)
Net Profit	(1,547)	230	612	992	469	620	742	103.9	1.4	(25.2)
Profit margin (%)	(34.7)	5.1	12.0	17.4	9.5	11.2	12.1	4.4	(0.8)	(5.3)

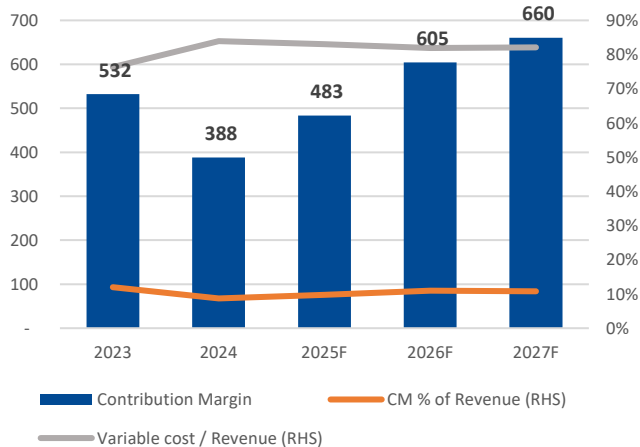
Source: BUKA, BRIDS Estimates

Exhibit 3. BUKA future segmentation (to be effective in 1Q25)



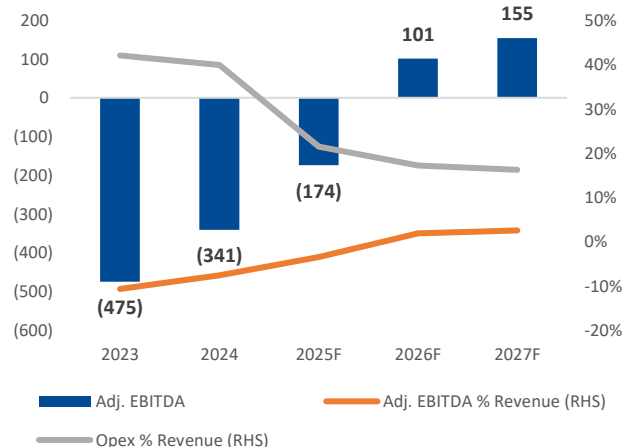
Source: BUKA

Exhibit 4. BUKA Pro-forma contribution margin (Rpbn)



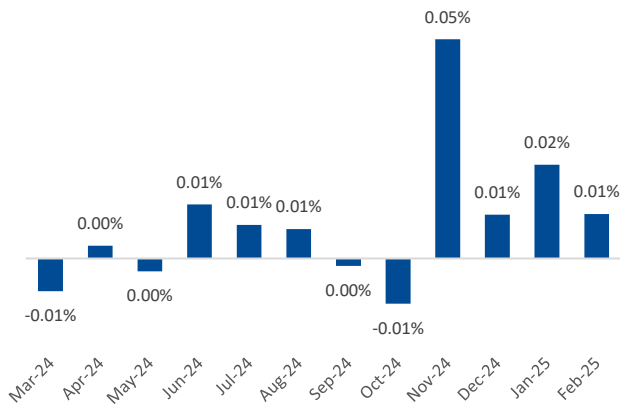
Source: BUKA, BRIDS Estimates

Exhibit 5. BUKA Pro-forma Adj. EBITDA (Rpbn)



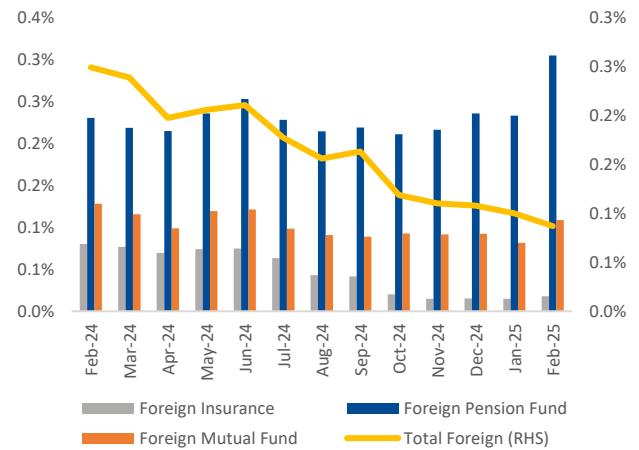
Source: BUKA, BRIDS Estimates

Exhibit 6. BUKA's domestic fund positioning



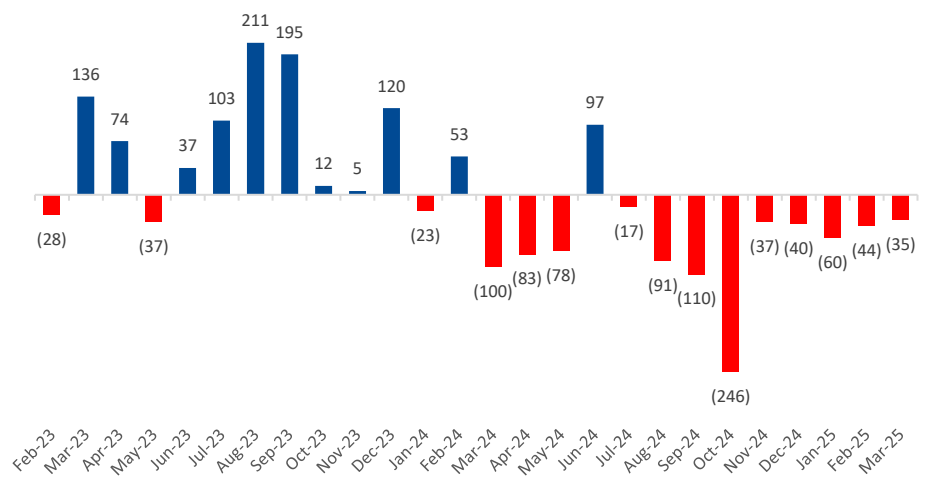
Source: KSEI, BRIDS

Exhibit 7. BUKA's foreign ownership



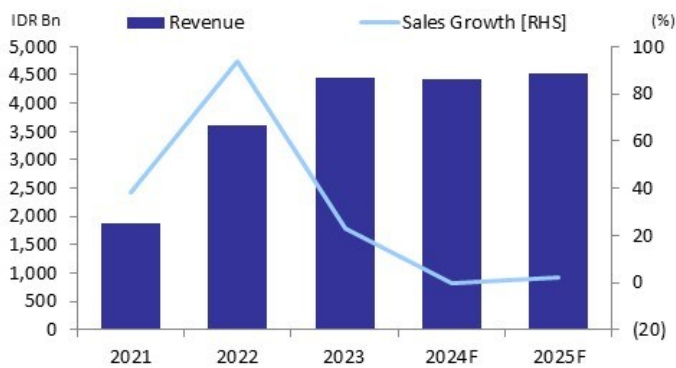
Source: KSEI, BRIDS

Exhibit 8. BUKA's monthly foreign flow



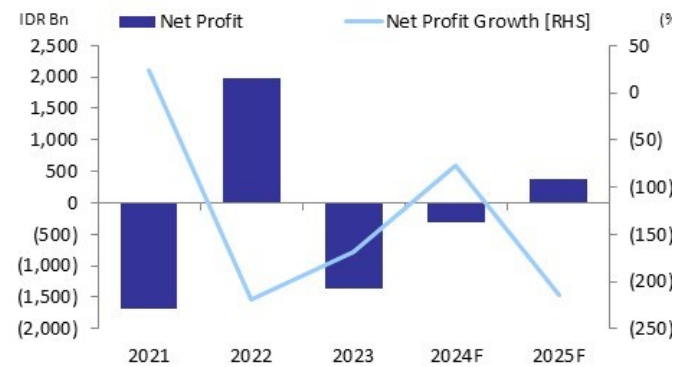
Source: IDX, Bloomberg, BRIDS

Exhibit 9. Revenues and Growth



Source: Company, BRI Danareksa Sekuritas estimates

Exhibit 10. Net Profits and Growth



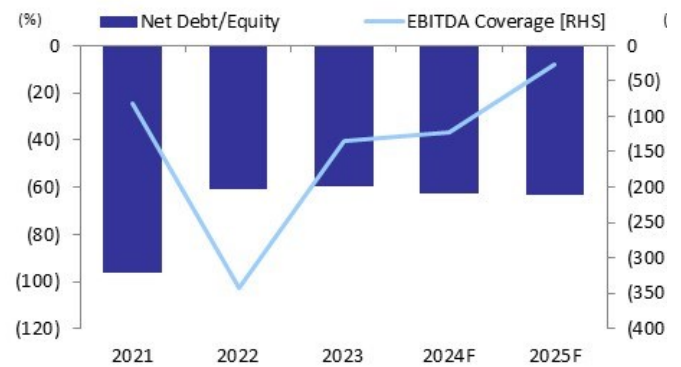
Source: Company, BRI Danareksa Sekuritas estimates

Exhibit 11. Margins



Source: Company, BRI Danareksa Sekuritas estimates

Exhibit 12. Gearing Level



Source: Company, BRI Danareksa Sekuritas estimates

Exhibit 13. Income Statement

Year to 31 Dec (IDRbn)	2023A	2024A	2025F	2026F	2027F
Revenue	4,438	4,460	4,948	5,531	6,145
COGS	(3,388)	(3,744)	(4,109)	(4,529)	(5,043)
Gross profit	1,050	717	839	1,002	1,102
EBITDA	(744)	(978)	(157)	120	213
Oper. profit	(817)	(1,062)	(224)	52	144
Interest income	823	1,037	883	801	849
Interest expense	(5)	(5)	(5)	(5)	(5)
Forex Gain/(Loss)	0	0	0	0	0
Income From Assoc. Co's	(31)	(49)	(55)	(55)	0
Other Income (Expenses)	(1,313)	(1,450)	0	0	0
Pre-tax profit	(1,343)	(1,530)	599	793	988
Income tax	(35)	(19)	(132)	(174)	(209)
Minority interest	12	2	2	2	2
Net profit	(1,366)	(1,547)	469	620	781
Core Net Profit	(53)	(96)	469	620	781

Exhibit 14. Balance Sheet

Year to 31 Dec (IDRbn)	2023A	2024A	2025F	2026F	2027F
Cash & cash equivalent	15,180	11,252	12,328	13,064	13,903
Receivables	305	311	314	323	332
Inventory	106	157	92	101	113
Other Curr. Asset	4,498	6,116	6,071	6,077	6,088
Fixed assets - Net	17	22	22	22	22
Other non-curr.asset	6,028	6,947	6,892	6,837	6,837
Total asset	26,133	24,806	25,719	26,424	27,294
ST Debt	30	26	0	0	0
Payables	262	233	1,202	1,304	1,425
Other Curr. Liabilities	422	768	287	269	276
Long Term Debt	23	22	13	13	13
Other LT. Liabilities	55	46	46	46	46
Total Liabilities	792	1,094	1,548	1,632	1,760
Shareholder's Funds	25,308	23,692	24,161	24,781	25,523
Minority interests	24	9	0	0	0
Total Equity & Liabilities	26,125	24,795	25,708	26,413	27,283

Exhibit 15. Cash Flow

Year to 31 Dec (IDRbn)	2023A	2024A	2025F	2026F	2027F
Net income	(1,366)	(1,547)	469	620	781
Depreciation and Amort.	73	85	66	67	69
Change in Working Capital	(87)	248	596	60	97
Other Oper. Cash Flow	(352)	(2,600)	(876)	(794)	(842)
Operating Cash Flow	(1,732)	(3,814)	255	(46)	104
Capex	(67)	(89)	(66)	(67)	(69)
Others Inv. Cash Flow	541	73	938	856	849
Investing Cash Flow	474	(16)	872	789	780
Net change in debt	0	(6)	(35)	0	0
New Capital	187	(70)	0	0	0
Dividend payment	0	0	0	0	0
Other Fin. Cash Flow	(4)	(22)	(16)	(7)	(7)
Financing Cash Flow	183	(97)	(51)	(7)	(7)
Net Change in Cash	(1,075)	(3,927)	1,076	736	877
Cash - begin of the year	16,255	15,180	11,252	12,328	13,064
Cash - end of the year	15,180	11,252	12,328	13,064	13,903

Exhibit 16. Key Ratios

Year to 31 Dec	2023A	2024A	2025F	2026F	2027F
Growth (%)					
Sales	22.7	0.5	10.9	11.8	11.1
EBITDA	(69.3)	31.4	(83.9)	(176.0)	77.8
Operating profit	(67.5)	30.1	(79.0)	(123.3)	176.1
Net profit	(168.9)	13.3	(130.3)	32.2	25.8
Profitability (%)					
Gross margin	23.7	16.1	17.0	18.1	17.9
EBITDA margin	(16.8)	(21.9)	(3.2)	2.2	3.5
Operating margin	(18.4)	(23.8)	(4.5)	0.9	2.3
Net margin	(30.8)	(34.7)	9.5	11.2	12.7
ROAA	(5.1)	(6.1)	1.9	2.4	2.9
ROAE	(5.3)	(6.3)	2.0	2.5	3.1
Leverage					
Net Gearing (x)	(0.6)	(0.5)	(0.5)	(0.5)	(0.5)
Interest Coverage (x)	(148.6)	(227.4)	(41.4)	9.6	26.6

Source : BUKA, Danareksa Estimates

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INVESTMENT RATING

BUY	Expected total return of 10% or more within a 12-month period
HOLD	Expected total return between -10% and 10% within a 12-month period
SELL	Expected total return of -10% or worse within a 12-month period

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